

**Municipality de Morin-Heights**

**PROVINCE OF QUEBEC**  
**ARGENTEUIL COUNTY**  
**MRC DES PAYS-D'EN-HAUT**

**MINUTES**

*In case of discrepancy, the French version prevails over the  
English translation.*

Minutes of the special session of the Municipal council of Morin-Heights pertaining to the budget held at Chalet Bellevue at 27, rue Bellevue on Wednesday, December 17<sup>th</sup>, 2025, at which were present:

Councillor Jean-Marc Lacoste  
Councillor Gillian Hartley  
Councillor Leigh MacLeod  
Councillor Nicolem Bélanger-King  
Councillor Anne Villeneuve

Forming quorum under the chairmanship of Mayor Louise Cossette.

Councillor Carole Patenaude is absent.

The Director general, Mr. Hugo Lépine is present. The Assistant-clerk, Geneviève Beaudry-Boudreault is also present.

Council members recognize having been convened in accordance to the provisions of Article 152 and following of the Municipal Code and of Article 10 of By-law (564-2018) regarding the rules governing sittings of Council.

At 19:00, Mayor states quorum and after a moment of silence, Council deliberates on the following dossiers:

**545.12.25      OPENING OF THE MEETING AND STATING OF QUORUM**

---

- 1. Opening of the meeting and stating of quorum
- 2. Adoption of the agenda
- 3. 2026 budget
- 4. 2026-2027-2028 Capital expenditure program
- 5. Adoption – By-law (783-2025) regarding taxes, tariffs, service and compensation costs for the 2026 financial year
  - 5.1. Temporary authorization to allocate unappropriated operating surplus

## ***Municipality de Morin-Heights***

6. Question period
7. End of meeting

### **546.12.25      ADOPTION OF THE AGENDA**

---

The Director general proposes to Council to proceed with the addition of Item 5.1 – Temporary authorization to allocate unappropriated operating surplus.

With the unanimous consent of the members, Council accepts the submitted proposal.

It is proposed by Councillor Leigh MacLeod  
And unanimously resolved by all Councillors :

THAT Council adopt the agenda as amended.

### **547.12.25      2026 BUDGET**

---

Mayor Louise Cossette presents the highlights of the 2026 budget.

The Mayor asks the Director general, Hugo Lépine to present the highlights of the budget for the financial year beginning January 1<sup>st</sup>, 2026.

WHEREAS THAT Articles 954 and following of the Quebec Municipal Code (RLRQ., ch. C-27.1), Council must adopt a budget for the next financial year;

It is proposed by Councillor Leigh MacLeod  
And unanimously resolved by all Councillors:

TO ADOPT the budget for the financial year beginning January 1<sup>st</sup>, 2026 in the amount of \$ 17, 625 280.

Municipality de Morin-Heights

	Budget estimates
Revenues	2026
General tax	\$ 11 459 716
Sectors debt tax	\$ 629 365
Water tax	\$ 385 467
Waste material tax	\$ 980 835
9-1-1 Emergency centers	\$ 31 000
Quebec government tax	\$ 39 005
Canada government tax	\$ 2 718
Organizations tax	\$ 19 957
Transferts pertaining to agreements	\$ 32 600
General administration revenues	\$ 31 100
Public security revenues	\$ 600 000
Transportation revenues	\$ 8 000
Recreation and culture revenues	\$ 423 700
Licenses and permits	\$ 159 000
Transfer duties	\$ 2 008 000
Fines and penalties	\$ 110 000
Interests	\$ 150 000
Earnings (loss) no transfers	
Other revenues – fees	\$ 554 817
Total Revenues	\$ 17 625 280
Expenses	
Council	\$ 216 464
Law enforcement	\$ 37 700
Administrative and financial management	\$ 1 409 817
Election	
Real estate evaluation	\$ 171 445
Other expenses	\$ 5 200
Police	\$ 1 674 112
Fire department	\$ 1 525 749
First responders	\$ 113 651
Animal control	\$ 35 928
Public works	\$ 2 973 302
Snow removal	\$ 978 544
Streetlights	\$ 20 200
Public transportation	\$ 42 217
Drinking water network	\$ 346 292
Residual material	\$ 1 154 835
Waterways	\$ 16 135
COOP Santé	\$ 22 000
Development, urbanism and zoning	\$ 882 729
Support for organizations and activities	\$ 264 720
Community centers	\$ 1 288 740
Outdoor skating rinks	\$ 74 082
Parks and playgrounds	\$ 342 088
Winter activities	\$ 595 750
Bikes	\$ 76 279
Library	\$ 283 020
Cultural activities	\$ 141 610
Financing costs	\$ 1 147 522
Total charges	\$ 15 840 131
Operating excess before conciliation for fiscal matters	\$ 1 735 149.00
(Earnings) loss on provisions	(\$ 125 000.00 )
Reimbursement of long term debt	\$ 1 766 877.00
Allocations	\$ 332 340.00
Other allocations	(\$ 89 068.00)
Non-allocated surplus	(\$ 105 000.00 )
Total conciliation for fiscal matters	\$ 1 785 149.00
Year's operating excess (deficit) for fiscal matters	\$ -

Municipality de Morin-Heights

548.12.25 2026-2027-2028 TRIENNIAL CAPITAL ASSETS PROGRAM

CONSIDERING THAT as per Article 953.1 of the Municipal Code, Council must adopt a triennial capital assts program;

It is proposed by Councillor Anne Villeneuve  
And unanimously resolved by all Councillors :

INVESTMENTS	Project	YEAR	YEAR	YEAR
		2026	2027	2028
<u>ADMINISTRATION</u>				
City entrance signs	AD-25-01	33 943 \$		
Total		33 943 \$	- \$	- \$
<u>PUBLIC SECURITY AND DEPARTMENT</u>				
Expansion of the fire hall	SI-22-02	2 484 004 \$		
Commercial washer	SI-22-03		11 0204 \$	
Tourtour dry fire hydrant	SI-25-01		52 494 \$	
Replacement of the side by side vehicle	SI-25-03		47 244 \$	
Forest fire equipment	SI-26-01		28 347 \$	
Firefighting gear	SI-26-02	31 076 \$	32 021 \$	33 071 \$
Portable pump	SI-26-03	23 097 \$		
2 pick-up trucks with equipment	SI-26-04	57 218 \$	57 218 \$	
¾ ton truck (722)	SI-26-05		81 890 \$	
Decontamination apparatus SOLO Rescue	SI-26-06		47 244 \$	
Battery-powered hydraulic spreader	SI-26-07	32 546 \$		
Replacement of the tanker truck	SI-26-08			1 364 838 \$
Replacement of the office server	SI-26-09	3 150 \$		
Nourrisse extension 711, gas detector	SI-26-10	5 774 \$		
Camera for RCCI	SI-26-11	4 200 \$		
TOTAL PUBLIC SECURITY AND FIRE DEPARTMENT		2 641 065 \$	357 482 \$	1 397 909 \$

Municipality de Morin-Heights

<u>URBANISM AND ENVIRONMENT</u>				
Total		- \$	- \$	- \$
<u>RECREATION, CULTURE AND COMMUNITY LIFE</u>				
Community center				
State equipment	LO-26-05	2 587 \$		
Library				
Réseau biblio collection	LO-26-07	6 115 \$		
Construction of the new library	LO-22-04			
Total library		6 115 \$	- \$	- \$
Parks and playgrounds				
Construction of a welcome chalet Basler	LO-25-02	70 000 \$	750 000 \$	
New beach volleyball court	LO-26-01	10 730 \$		
Construction of Basler park	LO-24-13	341 874 \$	341 874 \$	341 874 \$
Repairt to the pickleball surface pickleball and protective canvas	LO-25-01		20 998 \$	
Total Parks and playgrounds		422 604 \$	1 112 872 \$	341 874 \$
Regional parks				
Silverado or GMC truck	LO-25-12		55 302 \$	
Skating rink				
Supports for assisting in skating	LO-26-02	4 441 \$		
<u>CULTURE</u>				
Purchase of wire-covers	LO-26-04	4 059 \$		
Video studio	LO-26-04	6 299 \$		
Historic signs	LO-22-04	3 733 \$	36 326 \$	
Total culture		10 358 \$	36 326 \$	- \$
Total RECREATION		446 105 \$	1 204 500 \$	341 874 \$
<u>PUBLIC WORKS - AQUEDUCT</u>				
Aqueduct and road repairs Watchorn	TP-24-06	1 406 833 \$		
Water system closure on Maple Grove	TP-26-08	12 599 \$		
Reactivate Bastien well	TP-26-17	5 249 \$		

Municipality de Morin-Heights

Convert radio communications radio to cellular				
Bellevue and Riverview	TP-26-18	5 249 \$		
Construction of wastewater network	TP-24-05			6 877 456 \$
Total aqueducts		1 429 930 \$	- \$	6 877 456 \$
Building maintenance				
Expansion of Town Hall	TP-26-09		82 415 \$	824 152 \$
Exterior painting of library	TP-26-10	36 746 \$		
Repairs to Castel Marie roof	TP-26-11		21 312 \$	
Repairs to Chalet Bellevue roof	TP-26-12	75 591 \$		
Replacement of windows at Chalet Bellevue	TP-26-13	6 299 \$	6 299 \$	6 299 \$
Replacement of flooring – Hall 4 and 5 at Bellevue	TP-26-14	16 799 \$	8 398 \$	
Installation of cell amplifier at garage	TP-26-16	3 676 \$		
Demolition Chalet Bellevue	TP-25-16	41 995 \$		
Total Building maintenance		181 106 \$	118 424 \$	830 451 \$
Public works				
Additionof walkways and mechanical guillotine for the Guénette bridge dam	TP-25-01	36 745 \$	236 221 \$	
Paving of culverts – various roads	TP-25-03	26 247 \$	26 247 \$	26 247 \$
Repairs to three (3) bridges	TP-26-03	125 985 \$		
Partial repairs / Asphalt concrete	TP-26-04	72 441 \$	72 441 \$	72 441 \$
Replacement and addition of vehicles	TP-26-05	908 142 \$	776 908 \$	708 666 \$
Pulverizing and paving work (various roads)	TP-26-09	719 689 \$	719 689 \$	719 689 \$
Total PUBLIC WORKS		1 889 249 \$	1 831 506 \$	1 527 043 \$
Grand total		3 500 285 \$	1 949 930 \$	9 234 950 \$
Total		43 449 943 \$		

Municipality de Morin-Heights

FINANCING	YEAR	YEAR	YEAR
	2026	2027	2028
<u>Administration</u>			
Operating Fund (5 years)	41 996 \$		
Total	41 996 \$	- \$	- \$
<u>Public security and fire department</u>			
Long-term loan (20 ans)	2 713 298 \$		
TECQ grant 2024-2028	310 706 \$		
Operating fund (5 years)		11 024 \$	
Operating fund (5 years)		52 494 \$	
Operating fund (5 years)		47 244 \$	
Operating fund (5 years)		28 347 \$	
Operating fund (5 years)		32 021 \$	
Operating fund (5 years)			
Operating fund (5 years)		57 218 \$	
Paid by St-Adolphe d'Howard	57 218 \$		
Operating fund (5 years)		81 890 \$	
Operating fund (5 years)		47 244 \$	
Operating fund (5 years)	32 546 \$		
Long-term loan (15 years)			1 364 838 \$
General fund	3 150 \$		
General fund	5 774 \$		
General fund	4 200 \$		
Total	2 641 065 \$	357 482 \$	1 397 909 \$
<u>Urbanism and Environment</u>			
Total	- \$	- \$	- \$
<u>RECREATION, CULTURE AND COMMUNITY LIFE</u>			
General fund	2 587 \$		
Charlebois fund	6 115 \$		
Long-term loan (20 years)	6 115 \$		
Grant to be confirmed		820 000 \$	
Long-term loan (20 years)	10 730 \$		
Operating fund (5 years)			
Long-term loan (20 years)			
Tourisme Laurentides grant		20 998 \$	
Operating fund (5 years)	10 730 \$	840 998 \$	

Municipality de Morin-Heights

Operating fund (5 years)		55 302 \$	
General fund	4 441 \$		
Culture			
General fund	4 059 \$		
Operating fund (5 years)	6 299 \$		
Operating fund (5 years)		36 326 \$	
Total	34 231 \$	932 626 \$	- \$
Public works			
Long-term loan (20 years) sector	797 333 \$		
TECQ 2024-2028 grant	609 500 \$		
TECQ 2024-2028 grant	12 599 \$		
TECQ 2024-2028 grant	5 249 \$		
TECQ 2024-2028 grant	5 249 \$		
Long-term loan (20 years) sector			2 215 237 \$
Gratn to be determined (90%)			19 937 126 \$
Long-term loan (20 years) sector			725 233 \$
TECQ 2024-2028 grant			181 334 \$
Operating fund (5 years)	36 746 \$		
Operating fund (5 years)		21 312 \$	
Operating fund (5 years)	75 591 \$		
Operating fund (5 years)	6 299 \$	6 299 \$	6 299 \$
Operating fund (5 years)		25 197 \$	
General fund	3 675 \$		
Long-term loan (15 years)	41 995 \$		
Long-term loan (15 years)		272 966 \$	
General fund	26 247 \$	26 247 \$	26 247 \$
Long-term loan (20 years)	125 985 \$		
Operating fund (5 years)	72 441 \$	72 441 \$	72 441 \$
Long-term loan (5 years)	908 142 \$	776 908 \$	708 666 \$
Long-term loan (20 years)	719 689 \$	719 689 \$	1 439 378 \$
Total	3 446 740 \$	1 921 059 \$	25 311 962 \$
Grand total	6 164 032 \$	3 211 167 \$	26 709 871 \$
Total	43 449 943 \$		

TO ADOPT a triennial capital assets program for 2026-2027-2028.



**Municipality de Morin-Heights**

**549.12.25    ADOPTION OF BY-LAW (783-2025) REGARDING TAXES,  
TARIFFS, SERVICE AND COMPENSATION COSTS FOR THE 2026  
FINANCIAL YEAR**

---

The Director general presents the draft by-law and gives a summary of the by-law and informs Council about the adoption procedure.

It is proposed by Councillor Gillian Hartley  
And unanimously resolved by all councillors:

TO ADOPT the French and English versions of By-law (783-2025) regarding taxes, tariffs, service and compensation costs for the 2026 financial year which forms an integral part hereof.

**550.12.25    TEMPORARY        AUTHORIZATION        TO        ALLOCATE  
UNAPPROPRIATED OPERATING SURPLUS**

---

WHEREAS the Municipality had to incur certain additional expenses in order to settle a few contentious issues;

WHEREAS the anticipated operating surplus for the 2025 fiscal year is \$100,000 or less;

It is proposed by Councillor Jean-Marc Lacoste  
IT IS RESOLVED:

TO AUTHORIZE the Director General, and he is hereby authorized, until the adoption of the Municipality's 2025 financial report, to allocate, if necessary, any additional funds required to complete the 2025 fiscal year, from the unallocated operating surplus, specifically, up to an amount not exceeding \$ 150,000;

TO ORDER that he report to the council on any allocation made pursuant to this resolution at the meeting following the date of such allocation;

**QUESTION PERIOD**

---

Council answers questions posed by the public.

**Municipality de Morin-Heights**

**551.12.25            END OF THE MEETING**

---

The agenda having been completed, it is proposed by Councillor Leigh MacLeod that the special meeting end at 19:37.

*J'ai approuvé toutes et chacune des résolutions contenues à ce procès-verbal.*



---

Louise Cossette  
Mayor



---

Hugo Lépine  
Director general /  
Registrar-treasurer

Seven people attended the meeting